A photograph of a middle-aged man with a grey beard and mustache, wearing a dark suit, white shirt, and a red and white striped tie. He is sitting in a grey office chair with his arms crossed, looking directly at the camera. The background is a blurred office environment with computer monitors displaying data charts.

CORNELL CHIEF AI OFFICER PROGRAM

Program Overview

AI capabilities in 2026 have rapidly advanced from text and visual generation in 2024. In effect, we already have widely accessible, limitless amounts of advanced intelligence.

These advances have the potential to usher in a business transformation akin to that from the invention of other general-purpose technologies such as the steam engine, electricity, the internet, etc. Organizations and individuals that prudently harness the potential of these technologies will gain a significant advantage, while those that get swept by the hype or fail to upskill and prepare risk obsolescence.

The Cornell Chief AI Officer Program prepares you to lead this AI transformation with clarity, confidence, and credibility. This experiential program with live interactive sessions, builds fluency across the full stack of AI Transformation skills. You will select an organization or industry and apply insights from each session to create your AI Strategy Blueprint. In the final session, you'll share your AI Strategy Blueprint with faculty for feedback and refinement.

 Starts On
18 July 2026

 Duration
6 months

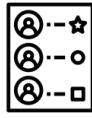
 Program Fee
USD 5,400



Program Highlights



16 interactive sessions
(100% LIVE)



AI Strategy Blueprint
final report out and
personalized feedback



Certificate from
Cornell University



Access to
2000+ Courses &
exclusive curated AI track



Impactful learning with peer
coaching & assessments

Curriculum (Live Online Modules)

Module 1: AI and Underlying Technologies

Leverage your deep understanding of AI and its underlying technologies and assess future advances.

- Not Your Grandpa's AI: From Generative AI to Agentic and Reasoning AI
- Abundant Intelligence
- What's behind the curtain?

Not Your Grandpa's AI: From Generative AI to Agentic and Reasoning AI

- Gain an understanding of the cognitive capabilities, limits, operational and economic characteristics of perceptive, generative and agentic AI.
- Use a framework for understanding and assessing any future advances in AI.

Abundant Intelligence

- Understand the trajectory of AI advancements and their implications for productivity, business models, and strategic advantage across industries.
- Develop a deep conceptual unbiased understanding of the underlying technologies—machine learning, reinforcement learning, pre-training, post-training, foundation models, large language models, reasoning models, etc.

What's behind the curtain?

- Develop a clear understanding of how modern AI systems are built, including the data, models, training processes, and infrastructure that power today's AI capabilities.
- Examine the technical architecture behind AI applications to better assess their capabilities, limitations, and potential business impact.

Module 2: AI Opportunity Stack

Use your knowledge and hands-on experience with a series of deep, research-based frameworks for identifying transformation opportunities enabled by AI.

- Rewiring Jobs, Workflows, and Organizations: Automation, Augmentation, and AI First Organizations
- Driving AI-Powered Growth with New Products and Business Models
- AI Ethics and Law
- Defending Your Turf: Responding to AI Challengers, Identifying Chokepoints and Leverage

Rewiring Jobs, Workflows, and Organizations: Automation, Augmentation, and AI First Organizations

- Learn where and how to use AI effectively to boost your productivity. Understand three key AI personas.
- Redesign jobs, work, systems and processes in your organization via automation, augmentation and increased value capture.

Driving AI-Powered Growth with New Products and Business Models

- Identify new business models, redesigning business scope, clock speed and sequencing, employee and value chain engagement, pricing and incentive structures.
- Build a new strategic position, anticipate and react to changes in economic power in an ecosystem.

AI Ethics and Law

- Examine Legal and Ethical issues associated with AI ventures. Explore issues related to fairness, transparency, accountability, and regulatory response.

Defending Your Turf: Responding to AI Challengers, Identifying Chokepoints and Leverage

- Apply a structured framework to test and refine AI initiatives.
- Learn how to manage uncertainty, conduct low-cost experiments, and scale validated solutions.

Module 3: AI Transformation and Leadership

Elevate your ability to make AI transformation happen.

- Tech Update Panel
- Humans, AI and Society
- Designing and Delivering an AI Transformation Portfolio
- Change Management
- Reflection and Closure

Technology Update Panel

- Gain awareness of the latest research and findings on how customers, employees and organizations are collaborating with and reacting to AI - what is working in the wild and what is not.

Humans, AI and Society

- Develop strategies to lead teams and live in a society where humans and AI systems collaborate to deliver outcomes.
- Build the skills to manage trust, alignment, and performance in environments shaped by intelligent technologies.

Designing and Delivering an AI Transformation Portfolio

- Design a portfolio of offensive and defensive AI initiatives to protect existing advantages, pursue new opportunities, and guide enterprise AI transformation.
- Analyze the AI value chain to identify commoditized capabilities and sources of competitive advantage in an AI-driven landscape.

Change Management

- Learn how to manage organizational change driven by AI.
- Build skills to navigate resistance, align stakeholders, and lead transformation efforts.

Reflection and Closure

- Reflect on key insights from across the program and integrate lessons on technology, strategy, and leadership in the age of AI.
- Clarify the priorities and actions required to translate learning into meaningful organizational and strategic impact.

AI Strategy Blueprint

Develop a rigorous AI Strategy Blueprint for your organization or selected industry. The blueprint will include:

- Assessment of short, medium and long-term productivity, business model innovation, and strategic opportunities and threats
- Recommended short and medium-term transformation initiatives
- Plan to de-risk and refine the initiatives via series of escalating experiments
- Architecture of the organizational structures and resources needed to execute this strategy.

Intensive Working Labs and Milestone Reviews

- Work with industry experts on your AI Strategy Blueprint through structured labs and milestone reviews.
- By the end of the program, you will have created a rigorous, actionable AI Strategy Blueprint.

AI Strategy Blueprint Report Out

- In the final session, you'll present your AI Strategy Blueprint to peers and faculty for feedback and refinement.
- Your AI Strategy Blueprint will be your deliverable designed to inform executive decision-making or guide entrepreneurial execution.



Year long access to 2000+ Courses

Choose from over 2000+ courses that will enhance your knowledge and skills across business functions. With unlimited access to Cornell's resource library, you will have the opportunity to learn something new, every day. Super-specialize in your area of interest from topics across domains like innovation, leadership, marketing, supply chain, finance, service excellence, operations, project management and more.

Regular assessments and leaderboard

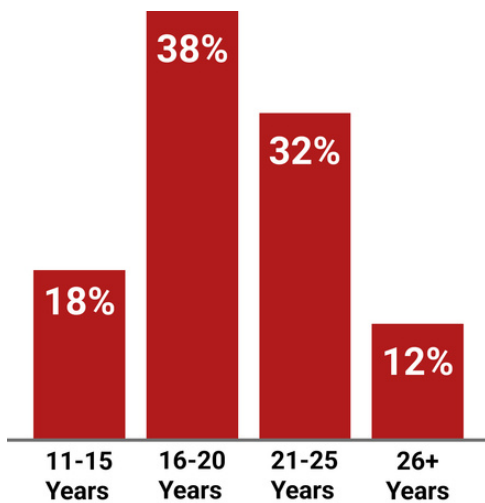
Participants will be given an assessment to test their acquired knowledge towards the end of the LIVE session. This will help you understand the knowledge gap and further assist you in developing a learning path for yourself. Post-work assignments/tasks will be given after each session to enhance your skills on each topic taught during the LIVE session. The leaderboard scores you against your peers in the learning journey.

Peer coaching and feedback

Learn from high-achieving peers from around the globe and build your network. The cohort will be divided into triads. You will get a chance to interact, share and exchange ideas with your peers. You can discuss on-going scenarios, solve doubts, work on assignments and receive valuable feedback from like-minded senior leaders globally.

Cohort Statistics

Work Experience



Average Work Experience - 21 Years

Industries

- Financial Services
- Information Technology
- Manufacturing
- Healthcare
- Real Estate
- Oil & Gas
- Consulting
- Hospitality
- Edtech
- Construction
- Telecommunication
- Retail
- Entertainment
- FMCG and Others

Designations

- Founder
- Partner
- Chairman
- Managing Director
- Executive Director
- President
- Group CEO
- Group CFO & COO
- Director of Finance
- Director - Communication
- & Marketing
- Chief Planning Officer
- Chief Digital Officer
- Chief HR Officer
- Senior Vice President
- AVP, Retail Analytics

Companies

accenture

APPAREL GROUP
EXCEED EXPECTATIONS EVERYDAY

tcs TATA CONSULTANCY SERVICES

ORACLE
SOFTWARE POWERS THE INTERNET™

KPMG

THRS



KAGOME

ASSA ABLOY



Nasdaq

Swiggy



PANTALOONS

Gartner

COVIE
coliving

Johnson & Johnson

cognizant

Emirates NBD

Nielsen iProspect

Neilsoft

EGENCIA



AXIS BANK

kotak
Kotak Mahindra Bank



Faculty (Indicative)



Karan Girotra

Charles H Dyson Family Professor of Management

Karan Girotra is the Charles H. Dyson Family Professor of Management and professor of operations, technology, and innovation at Cornell Tech and the Cornell SC Johnson College of Business. He is the academic lead for the flagship studio-based education programs at Cornell Tech and is applying his research on innovation to help build a new model for graduate education. Prior to joining Cornell Tech, Karan held the Paul Dubrulle Chair at INSEAD, earned a doctorate at the Wharton School and a bachelors degree from the Indian Institute of Technology, Delhi.



Allan Filipowicz

Clinical Professor of Management and Organizations

Allan Filipowicz is a Clinical Professor of Management and Organizations at the Samuel Curtis Johnson Graduate School of Management at Cornell University. Professor Filipowicz received his Ph.D. from Harvard University. He holds an MBA from The Wharton School, an MA in International Affairs from the University of Pennsylvania, and degrees in electrical engineering (MEng, BS) and economics (BA) from Cornell University. His professional experience includes banking (Bankers Trust, New York) and consulting, including running his own boutique consulting firm and four years with The Boston Consulting Group in Paris.



Frank Pasquale

Professor of Law

Frank Pasquale is Professor of Law at Cornell Tech and Cornell Law School. He is an expert on the law of artificial intelligence (AI), algorithms, and machine learning. His books include *The Black Box Society* (Harvard University Press, 2015) and *New Laws of Robotics* (Harvard University Press, 2020). He has published more than 70 journal articles and book chapters on topics ranging from technology policy to health law. He co-edited *The Oxford Handbook on the Ethics of Artificial Intelligence* (Oxford University Press, 2020) and *Transparent Data Mining for Big and Small Data* (Springer-Verlag, 2017).



David Rand

Professor of Information Science and Marketing and Management Communications

David Rand is a Professor of Information Science and Marketing and Management Communications at Cornell University. Applying the tools of computational social science and cognitive science, David's research combines behavioral experiments run online and in the field with computational models to understand people's attitudes, beliefs, and choices. He focuses on exploring how dialogues between humans and generative AI models can be used to correct inaccurate beliefs (e.g. conspiracy theories, health misperceptions), illuminating why people share inaccurate information and what interventions reduce such behaviors, understanding political psychology and polarization, and promoting human cooperation. David received his B.A. in Computational Biology from Cornell University in 2004 and his Ph.D. in Systems Biology from Harvard University in 2009, was a post-doctoral researcher in Harvard University's Department of Psychology from 2009 to 2013, and was an Assistant and then Associate Professor (with tenure) of Psychology, Economics, and Management at Yale University from 2013-2018, and an associate and then full professor of Management Science and Brain and Cognitive Sciences at MIT prior to joining Cornell in 2025.

Certificate

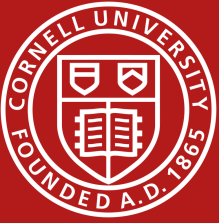


Note: Certificate image is for illustrative purposes only and may be subject to change at the discretion of Cornell University.

Who Should Apply?

Cornell Chief AI Officer Program is designed for emerging and current CXOs, senior leaders and executives, across geographies and industries, who desire to be agile in thinking and strategic in their approach towards building innovative AI solutions to steer business growth.

- ✓ 10+ years of work experience and proven success in leading high performing teams / impactful projects
- ✓ A minimum of a Bachelor's degree



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9 Abu Dhabi – 22204



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Op. Soc. Ltd., Andheri (E), Chakala Midc, Mumbai, 400093



India (Gurgaon)

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